# 175<sup>TH</sup> FINANCIAL MANAGEMENT CENTER (FMC)

TRANSFORMATION EFFORT



~ American Society of Military Comptrollers ~

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Serve and Defend

### **Agenda**

- Background
- Doctrine
- Transformation Strategy and Objectives
- Enablers to Success Time Line
- Questions and Recommended Reading



### **Background**

| 17FTH             |       |
|-------------------|-------|
| 175 <sup>TH</sup> | FIVIC |

#### • 175th FMC unique opportunities and challenges:

- Supports the 19th ESC's theater sustainment focus of force generation, force sustainment, and redeployment.
- United States Forces Korea and 8th Army Finance and Accounting
- Army Accounting and Finance Service-Korea [AFAS-K] or DFAS of Korea.

#### 175th FMC transformation efforts:

- How the peninsula and alliance between the ROK and US governments evolve
   at some point the 175h FMC will relocate to Hawaii and fall under the 8th TSC.
- DFAS capitalization will occur.
  - ➤The 175th AFAS-K remains a fully integrated finance operation—APF and NAF accounting, KN payroll, vendor pay, accounting policy, and information management.



#### **DOCTRINE**

FM 1-06 "Financial Management Operations"

- Core Competencies
- Strategic, Operational, and Tactical Financial Management Operations
- Concept of Support
- Sections and Functions



## FINANCE OPERATIONS CORE COMPETENCIES

**175**<sup>TH</sup> FMC

- Provide finance advice to the commander and staff
- Develop policy and guidance
- Provide disbursing support
- Maintain accounting records and capture costs
- Provide procurement support
  - Contracting
  - Commercial vendor services
- Provide U.S. and non-U.S. pay support
- Provide banking support
- Provide travel support

FM1-06 "Financial Management Operations":



## RESOURCE MANAGEMENT CORE COMPETENCIES

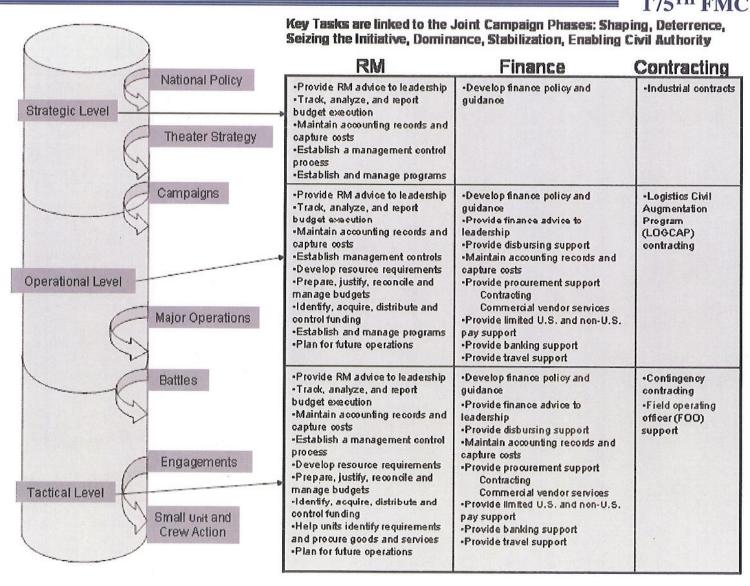
175<sup>TH</sup> FMC

- Provide resource management advice and recommendations to the commander and staff
- Develop resource requirements
- Prepare, justify, reconcile and manage budget(s)
- Identify, acquire, distribute, and control funding
- Track, analyze, and report budget execution
- Maintain accounting records and capture costs
- Plan for deployments and contingencies
- Establish a management control process
- Establish and manage programs
- Help units to identify requirements and procure goods and services
- Provide stewardship of resources

FM1-06 "Financial Management Operations":



# Strategic, Operational, and Tactical Financial Management Operations

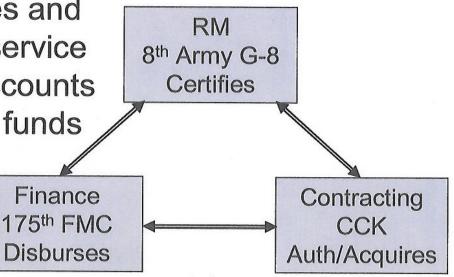




### CONCEPT OF SUPPORT

 $175^{\mathrm{TH}}$  FMC

- Fiscal triad commander/staff validates each requirement
  - RM certifies and obligates the funds
  - Contracting authorizes and acquires the item or service
  - Finance obligates, accounts for and disburses the funds



- Alignment
  - FMC is a doctrinal TSC asset
  - Advisor to ASCC and JTF/Theater Commander
  - ASCC retains Title 10 responsibility for Finance,
     Resource Management and Contracting Operations

FM1-06 "Financial Management Operations":



### **FUNCTIONS / SECTIONS**

- Liaison functions
  - USFK and 8<sup>th</sup> Army Commander
  - Defense Finance and Accounting Service (DFAS)
  - Military Banking Facility
  - Asst Sec Army (Fin Mgmt & Comptroller) (ASA(FMC))
- Sections
  - Operations
  - Internal Control / Business Process Improvement
  - Information Management
  - Accounting and Finance Policy
  - Accounting Operations (Direct & Reimbursable)
  - Travel
  - Disbursing / Cash Management
  - Central Accounting Office (Non-Appropriated Funds)



### Transformation Strategy and Objectives

175TH FMC



## Transformation Strategy and Objectives

| 17 | 5TH | <b>FMC</b> |
|----|-----|------------|
|    |     | T TIME     |

#### 175th FMC Transformation Strategy:

- Shape the 175th to accomplish both efforts through automation, personnel moves, and reviewing how skills, systems, and structure can be organized to maximize efficiency and effectiveness.
- Goal: Create the conditions that enable reducing the large integrated workforce to a smaller customer service representation by migrating the majority of operations to DFAS. What remains will fall under the G-8 (for example, obligation management and reconciliation) and the 176th FMCO (for example, KN pay, banking, and travel).

### • 19th ESC CG approved *Realignment and Sustaining Success* strategy objectives:

- Merge functions
- Continue to function as the FMC within USFK/JTF/8th Army
- Continue to redefine our role as a staff element
- Set conditions to relocate to Camp Humphreys and move off peninsula



## **Enablers to Success Time Line**



## **Enablers to Success Time Line**

**175<sup>TH</sup> FMC KN Pay** ARC to Phase II Phase IV DIHMRS System Comm Bank Validate Assess Sep Feb Apr Defense CAPS Automate Phase III Phase V **GFEBS** Travel Windows **KN Time** Assert Audit System Nov Jan? C, FMC C, FMC RMT WAWF Proliferation rotation rotation Jan Mar Jul 2007 Oct ↓ ↓ 2006 2008 2009 12010 2011 Jun Oct **ROK Operational Control** 177th FB 176th FB Transformation Camp Humphreys Expansion - Increased volume for Ops, Disb, and MAD 8th Army G-8 Certifies What/Where is USFK? Fiscal **CCIRs** Where is 8th Army? Triad Contracting Finance 175th FMC CCK Where is CCK? Disburses Auth/Acquires



### Questions???

**175**<sup>TH</sup> FMC



#### **Suggested Reading:**

- 1. US Army, FM 1-06, "Financial Management Operations"
- 2. Resource Management, 3d Qtr 2006, "Effectively Communicating from the Top" by Major Anthony A. Gilliam
- 3. Harvard Business School Press, "The First 90 Days: Critical Success Strategies for New Leaders at All Levels" by Michael Watkins